Sub. Code 84812/80712

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023

First Semester

FUNDAMENTALS OF LOGISTICS

(Common for M.B.A. (S & LM) / M.B.A. (L & S))

(2019 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 2 = 20)$

- 1. Define logistics role in the company organization.
- 2. Mention the elements of customer services.
- 3. Define the role of inventory in logistics.
- 4. What are the objectives of materials management?
- 5. List the different modes of transportation.
- 6. What is unitization?
- 7. List the functions of the logistics information system.
- 8. Define RFID.
- 9. What are the financial issues in logistics performance?
- 10. Define 3PL.

Part B

 $(5 \times 5 = 25)$

Answer all questions.

11. (a) 'Logistics sector enhances the nation's economy.'

Justify the statement.

Or

- (b) With suitable illustrations, explain the importance of procurement strategies in the logistics sector.
- 12. (a) Explain ABC and VED analysis with suitable illustrations.

Or

- (b) With suitable illustrations, explain the different features of materials handling types of equipment.
- 13. (a) Explain the functions, types, and site selection of warehousing operations.

Or

- (b) Discuss the importance and types of packaging for packing the materials.
- 14. (a) Discuss the strategic issues in the global logistics market.

Or

- (b) With suitable illustrations explain the barriers to global logistics.
- 15. (a) Explain the importance of the Balanced Scorecard Approach in logistics performance measurement.

Or

(b) With suitable illustrations, explain the principles of the logistics information system.

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Part C

 $(3 \times 10 = 30)$

Answer all questions.

16. (a) What are the various modes of transportation? Explain, in detail how would you choose the different nodes of transport?

Or

- (b) With suitable illustration, explain the benefits of technological advancement in the logistics sector.
- 17. (a) What is meant by a SCOR model? Explain, how it is useful in logistics performance measurement.

Or

- (b) "Materials Management is an Integral part of logistics management." Justify this statement.
- 18. (a) With suitable illustrations, explain the benefits and usage of global logistics to the national economic growth.

Or

(b) Explain the role of 1PL, 2PL, 3PL, and 4PL with suitable examples.

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023.

Third Semester

Shipping and Logistics Management

PORT AGENCY

(2019 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 2 = 20)$

- 1. Differentiate between bulk and tanker.
- 2. What is the tweendeckers in a ship?
- 3. Who issues safety certificate and how long it is valid?
- 4. What is cargo ship safety equipment certificate?
- 5. What is laytime and Laycan?
- 6. Why do cargo ships get abandoned?
- 7. What is the purpose of getting Certificate of origin?
- 8. Name a few environmental issues related to port.
- 9. What are porting agents?
- 10. What is Proforma disbursement?

Part B

 $(5 \times 5 = 25)$

Answer all questions.

11. (a) What is purpose of flag of convenience? Describe its advantages and disadvantages.

Or

- (b) What is Chemical Tanker? Classify its types.
- 12. (a) Write a short note on
 - (i) Maritime declaration of Health
 - (ii) Pratique Certificate

Or

- (b) Describe is a charter party and its types?
- 13. (a) What are the conditions to make a vessel ready to load or discharge cargo?

Or

- (b) What is the difference between container demurrage and detention?
- 14. (a) Why is a Letter of Indemnity important? Explain.

Or

- (b) State difference between prepaid and collect freight?
- 15. (a) Discuss specific tasks of a cargo broker or port agent.

Or

(b) How can we reduce the risk of accidents at sea? What is the most important procedure to consider in avoiding accidents on board a ship?

Part C $(3 \times 10 = 30)$

Answer all questions.

16. (a) Explain in detail the different types of bulk carriers in ship.

Or

- (b) Write short notes on
 - (i) load line certificate
 - (ii) cargo gear certificate.
- 17. (a) How do you ensure ship's stability from loading port until the discharging port? Explain in detail.

Or

- (b) What are the geographical futures that affect shipping? And also justify geography is important in maritime industry?
- 18. (a) What is P and I club? Why is P and I insurance Important? What P and I insurance covers?

Or

(b) What are the duties and responsibilities of the ship agent before the ship arrives to the port?

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023

Third Semester

Shipping and Logistics Management

DRY CARGO CHARTERING

(2019 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 2 = 20)$

- 1. What are the types of dry cargo ships?
- 2. Define Tweendeckers.
- 3. What is freight market?
- 4. List few voyage charter party clauses.
- 5. Define bill of lading.
- 6. What is meant by lay time?
- 7. Define demurrage trades.
- 8. How insurance is claimed for cargo damages?
- 9. What is tramp trade?
- 10. What is P and I clubs?

Part B $(5 \times 5 = 25)$

Answer all questions.

11. (a) With suitable illustrations, explain cargo stowage.

Or

- (b) Discuss the importance of various tonnages.
- 12. (a) Explain the usage of flag of convenience.

Or

- (b) Discuss the importance and functions of Bareboat charter.
- 13. (a) What is dread freight? Mention its importance.

Or

- (b) Explain the function of exemptions in charter party for calculating lay time.
- 14. (a) Explain the functions of bill of lading.

Or

- (b) Discuss Hague rules and its function in dry port chartering.
- 15. (a) Discuss different form of world trade ships for cargoes.

Or

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(b) Explain the importance of trading navigation restrictions in world trade ships for cargoes.

Part C $(3 \times 10 = 30)$

Answer all questions.

16. (a) Discuss in detail about Plimsoll lines and its importance with suitable examples.

Or

- (b) Explain the importance and functions o Baltic exchange.
- 17. (a) Explain the importance of decisions related to all pod related delays with suitable examples.

Or

- (b) Discuss different types of cargoes for various ships size wise with suitable examples.
- 18. (a) Discuss Voyage estimating and its importance with suitable examples.

Or

(b) Explain in detail about the external restrictions in world trade ships for cargoes with suitable illustrations.

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023.

Third Semester

Shipping and Logistics

BUSINESS COMMUNICATION

(2019 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 2 = 20)$

- 1. Define Communication.
- 2. Define non-verbal Communication.
- 3. What is Business report?
- 4. What is social media?
- 5. What is circular?
- 6. Define fog index.
- 7. What do you mean by business message?
- 8. What is video conferencing?
- 9. What is formal report?
- 10. What is email?

Part B

 $(5 \times 5 = 25)$

Answer all questions.

11. (a) Explain in detail the fundamentals of communication.

Or

- (b) Explain in detail the paradox of communication.
- 12. (a) Write the principles in use of audio-video in communication.

Or

- (b) Write the importance of non-verbal communication.
- 13. (a) Describe the layout of writing business messages.

Or

- (b) Write the significance of fog index.
- 14. (a) Write down the steps for preparing business report.

Or

- (b) How to write a business proposal? Explain.
- 15. (a) Write a note on presenting format of a report.

Or

(b) Write the process for using visual Aid.

Part C $(3 \times 10 = 30)$

Answer all questions.

16. (a) What is the role of communication in management of business?

Or

(b) What are the different purposes of communication? Briefly explain any five of them.

2

17. (a) What is mean by presentation? Explain the role of audio visual aids in presentation.

Or

- (b) What do you mean by non verbal communication? Write an elaborate note on proxemics as non verbal spatial language.
- 18. (a) Explain the salient features of Business report.

Or

(b) Explain in detail the researching proposal in developing a statement of purpose.

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M.B.A. DEGREE EXAMINATION, NOVEMBER 2023.

Third Semester

Shipping and Logistics Management

MANAGEMENT INFORMATION SYSTEMS

(2019 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 2 = 20)$

- 1. Define MIS.
- 2. What are the components of Data warehousing?
- 3. What are the features of modern information system?
- 4. Why quality control is necessary is information system design?
- 5. Differentiate between DSS and MIS.
- 6. State the Role of MIS in an organization.
- 7. Give a Brief note on Information Reporting system.
- 8. List down the Limitations of Expect system.
- 9. What are the components of DSS.
- 10. What do you mean by IP Spoofing?

Part B

 $(5 \times 5 = 25)$

Answer all the questions.

11. (a) What are the key technology trends that raise ethical issues with suitable explanation.

Or

- (b) What are the tools used for business intelligence?
- 12. (a) Explain the different types of Information System.

Or

- (b) Explain the types of data mode.
- 13. (a) Differentiate between batch process and real time processing system.

Or

- (b) Explain the frame work for IS.
- 14. (a) Differentiate between MIS and Data processing.

Or

- (b) Explain various levels of Management.
- 15. (a) Discuss in detail about the decision support system.

Or

(b) Explain the different components used in online Accounting system.

2

Part C $(3 \times 10 = 30)$

Answer all questions.

16. (a) Discuss the hardware and software requirement for e-business application with suitable diagram.

Or

- (b) Define and explain the term MIS. State its objectives.
- 17. (a) How decision support system is helpful in taking quality decision? What are the different types of DSS?

Or

- (b) Explain the different topology and discuss the types of network topology in details.
- 18. (a) What is knowledge management system and explain in details each of its types with examples?

Or

(b) Explain EDI with its system Architecture.

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M.B.A. DEGREE EXAMINATION, NOVEMBER 2023

Third Semester

Shipping and Logistics Management

HUMAN RESOURCE MANAGEMENT

(2019 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 2 = 20)$

- 1. What are the roles played by the HR manager?
- 2. What are the objectives of Human Resource Management?
- 3. What is job analysis?
- 4. What do you mean by HR forecasting?
- 5. What do you mean by career planning?
- 6. Write a short note on job rotation.
- 7. Write the benefits of training
- 8. Write a short note on incentives
- 9. What are the sickness benefits of an employee?
- 10. What is a gratuity scheme?

Part B $(5 \times 5 = 25)$

Answer all questions.

11. (a) Write a short note on the nature and scope of HRM.

Or

- (b) Explain the features of International URM.
- 12. (a) Discuss the uses of job description.

Or

- (b) What are the two main sources of recruitment from which employees may be recruited? Explain.
- 13. (a) What is need for career planning? Explain.

Or

- (b) Discuss the pitfalls in Performance appraisal.
- 14. (a) What are some of the major training techniques? Explain.

Or

- (b) Explain about various methods of training in detail.
- 15. (a) Critically analyse the features of grievance.

Or

(b) Explain the various types of disciplinary actions.

Part C $(3 \times 10 = 30)$

Answer all questions.

16. (a) Analyse the changing role of the HR Manager in the present scenarios.

Or

(b) What are the qualities and qualification of Human Resource Manager? Discuss.

2

17. (a) "If employees are properly selected there should be no need for an induction program". Do you agree or disagree. Justify your viewpoint

Or

- (b) Explain the different training methods carried out in a MNC.
- 18. (a) Discuss transfers and separation processes of any organisation in detail.

 O_{r}

(b) "An effective grievance handling procedure is preventive rather than curative". Explain.

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023

Third Semester

Shipping and Logistics Management

ECONOMICS AND ENVIRONMENTAL ANALYSIS

(2019 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 2 = 20)$

- 1. Define Industry Environment.
- 2. What is the Human Development Index?
- 3. What do you mean by policy initiatives investment?
- 4. What is broadband?
- 5. What is the problem with carbon emissions?
- 6. What are the policies instruments?
- 7. What is meaning of logistic macro environment?
- 8. How do you evaluate logistics?
- 9. What is social sustainability in economics?
- 10. Define LSP.

Part B

 $(5 \times 5 = 25)$

Answer all the questions.

11. (a) What are phases of economic development?

Or

- (b) Write note on PEST analysis.
- 12. (a) Explain the role of infrastructure in economic development in India.

Or

- (b) What are the types electromagnetic spectrum and their uses?
- 13. (a) What are the factors that drive globalization?

Or

- (b) Briefly explains the renewable energy.
- 14. (a) What are the major components of logistics?

Or

- (b) What are techno local factors pestle?
- 15. (a) Differentiate Economic and Social Sustainability with examples.

Or

(b) Write note on Environment Sustainability.

2

Part C

 $(3 \times 10 = 30)$

Answer all the questions.

16. (a) Discuss about commonly assessed factors in environmental analysis.

Or

- (b) Explain about the Universal Service Obligation facility created.
- 17. (a) Explain about the components of sustainable development in detail.

Or

- (b) Briefly explain about an importance of logisticians in Globalization.
- 18. (a) Discuss about Logistics as a Strategy for Sustainable Global Development.

Or

(b) Write detailed note on classification of services by Logistics service Providers.

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023

First Semester

Logistics and Shipping Management

PRINCIPLES OF MANAGEMENT

(2023 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 1 = 10)$

- 1. Henry Fayol, F.W. Taylor belongs to which of the following school of management?
 - (a) Neoclassical School
 - (b) Modern School
 - (c) Classical School
 - (d) Early Perspective
- 2. ——— involves a series of steps to be taken to accomplish desired goals.
 - (a) Values
 - (b) Techniques
 - (c) Programmes
 - (d) Actions

While practicing principles of management ————————————————————————————————————							
(a)	Values	(b)	Tech	nique	\mathbf{s}		
(c)	Programmes	(d)	Actio	ons			
Der	Derivation of Principles of Management is a matter of (i) ———————————————————————————————————						
(a)	(i) art (ii) science						
(b)	(b) (i) science (ii) art						
(c)	(i) art (ii) discipline						
(d)	(i) discipline (ii)	science	;				
	"Principles help managers to take decisions while performing functions of management"						
(a)	True, Principles are guidelines to take actions						

(c) Partly True, Principles denotes cause and effect relationship which may help functions

False, Functions of management are not related

(d) False, Functions of management are just actions

with Principles of Management

(b)

- 6. Which of following statement justifies understanding of Principles of Management helps in taking scientific decisions?
 - (a) Adherence to these principles and add to knowledge and understanding of managerial situations
 - (b) Principles emphasis logic rather than blind faith
 - (c) Principles of management are at the core of the management theory
 - (d) Principles are guidelines that can be modified as per the changing environment

7.	Tn the words of ————, "———— means knowing exactly what you want men to do and seeing that they do it in the best and cheapest way". Find the above blank with right option.						
	(a)	Henry Fayol, Management					
	(b)	W. Taylor, Scientific Management					
	(c)	Haraold Koontz, Administrative Management					
	(d)	W. Taylor Management					
8.	As per Cooperation. Not individualism principle of management, Competition should be replaced with						
	(a)	Coordination					
	(b)	Cooperation					
	(c)	Management					
	(d)	Harmony					
9.	among the following was the first to identify four functions of management.						
	(a)	Henry Fayol					
	(b)	W. Taylor					
	(c)	Max Weber					
	(d)	Harold Koontz					
10.	How are principles of management are formed?						
	(a)	By rule of Thumb					
	(b)	By observation and experimentation					
	(c)	By experiences of customers					
	(d)	d) By experiments in Science laboratory					
		3 C-1343					

Answer all the questions.

11. (a) Explain the characteristics of Management.

Or

- (b) Discuss the functions of Management.
- 12. (a) Explain the ethics of managers.

Or

- (b) What are the principles of Planning?
- 13. (a) Explain the process of decision-making.

Or

- (b) Discuss about the Delegation of Authority.
- 14. (a) Write the importance of Motivation.

Or

- (b) Discuss about the principles of Leader.
- 15. (a) Explain the characteristics of an effective control system.

Or

(b) Write about the elements of control.

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Part C

 $(5 \times 8 = 40)$

Answer all the questions.

16. (a) Describe about the Henry Fayol's principles of Management.

Or

- (b) Discuss the evolution of Management contribution of management thinkers.
- 17. (a) Discuss about the commandments of corporate social responsibilities.

Or

- (b) Discuss about the steps involved in planning process.
- 18. (a) Differentiate between formal and informal organization.

Or

- (b) Discuss about the steps involved in selection process.
- 19. (a) Examine the concept of transformational leadership and its impact on Organizational success.

Or

(b) Discuss about the theories of motivation.

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20. (a) Discuss the key functions of a controller in a management context.

Or

(b) Explain the concept of International Management.

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M.B.A. DEGREE EXAMINATION, NOVEMBER 2023.

First Semester

Logistics and Shipping Management

FUNDAMENTALS OF LOGISTICS

(2023 onwards)

		(202	10 OII W	arus)				
Dura	ation :	: 3 Hours		Maxim	um : 75 Maı	rks		
		SEC	TION .	A	$(10 \times 1 = 1)$	10)		
		Answe	r all qu	uestions.				
1.	_	stics grew from			function	of		
	(a)	Air Force	(b)	Military				
	(c)	Commerce	(d)	Distribution				
2.	The	logistics is derive	d from	the —	— word.			
	(a)	Greek	(b)	Latin				
	(c)	Spanish	(d)	American				
3.	The	word 'Logistikos'	means	skilled in ——				
	(a)	Transportation	(b)	Documentation	n			
	(c)	Calculation	(d)	Warehousing				
4.	The goal of logistics is ————							
	(a) To achieve a target level of customer service at lowest possible cost							
	(b)	To achieve a targ	geted le	evel of customer	r service			
	(c)	Increase in the r	narket	share				
	(d)	All of the above						

(a)	ng introduction stag Distribution	(b)	Promotion					
(c)	Price	(d)	Cost reduction					
	he product life cycle ng decline stage is	e, the	e emphasis in marketing mix					
(a)	Distribution	(b)	Promotion					
(c)	Price	(d)	Cost reduction					
The concept of logistics has been systematically divided into———								
(a)	2 phases	(b)	3 phases					
(c)	4 phases	(d)	5 phases					
Form utility is created by ———								
(a)								
(b)	Logistics function							
(c)	Procurement function							
(d)	Distribution functi	on						
The strategic component of logistical mission ———								
(a)	Reflect the vision of top management							
(b)	Deal with basic services required for delivering of goods							
(c)	Refers to the value-added services offered							
(d)	Reflects the ability	of fi	rm to exploit market					
In bound and out bound logistics is — in the generic value chain of logistics.								
(a)	A support activity							
(b)	A primary activity							
(c)	Not an activity							
(d)	The only activity							

Answer all the questions.

11. (a) Define Logistics. Write the objectives of logistics.

Or

- (b) Explain the core elements of excellent customer service.
- 12. (a) Explain the role of inventory in the supply chain.

Or

- (b) Discuss the different types of inventory and write its importance in manufacturing.
- 13. (a) Explain the primary functions of warehouse in the supply chain.

Or

- (b) Explain the role of packaging in protecting products during transportation and Storage.
- 14. (a) Discuss the challenges of managing global supply chain risks.

Or

- (b) Explain the strategic issues that impact global logistics.
- 15. (a) Compare and Contrast Centralized and Decentralized logistics structures.

Or

(b) Explain the need of integration in the global logistics and trade compliance.

3

Answer all the questions.

16. (a) Discuss the merits and demerits of Logistics outsourcing.

Or

- (b) Examine the various phases in the customer service process and their Significance in building customer relationships.
- 17. (a) Discuss the fundamental materials used in material handling and Write about the LASH in Maritime Logistics.

Or

- (b) Explain the need for Inventory Management in the context of the supply chain.
- 18. (a) Discuss the factors that influence transport economics and how do they impact the cost structure of transportation services?

Or

- (b) Discuss the various functions of packaging in the modem supply chain and Consumer markets.
- 19. (a) Explain the core principles of a Logistics Information System (LIS). What are the key components of LIS?

Or

- (b) Discuss the modes of transportation used in global logistics and their significance in international trade.
- 20. (a) Explain the financial issues that impact logistics performance in the supply chain.

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(b) Discuss the concept of activity centers in integrated logistics and the significant role played by 3PL and 4PL.

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M.B.A. DEGREE EXAMINATION, NOVEMBER 2023.

First Semester

Logistics and Shipping

INTRODUCTION TO SHIPPING

(2023 onwards)

Dura	ation	: 3 Hours		Maximum : 75 Marks		
		Par	t A	$(10 \times 1 = 10)$		
		Answer a	all qı	uestions.		
1.	is the best option for time sensitive cargo.					
	(a)	Airfreight	(b)	Maritime transport		
	(c)	Road transport	(d)	None of the above		
2.	LAS	SH also known as				
	(a)	RORO	(b)	SD 14		
	(c)	Kangaroo ship	(d)	None of these		
3.		advices shi	p owı	ner on various port details		
	(a)	Ship agent	(b)	Stevedores		
	(c)	Freight forwarder	(d)	Captain		
4.	— han	is a plan dling of goods and m		space for the storage and		
	(a)	Depot	(b)	Warehouse		
	(c)	Storage place	(d)	Container		

	_		is used by oil sector				
companies for mass movement of petroleum products including gases.							
(a)	Truck	(b)	Pipeline				
(c)	Rail	(d)	Road				
Mult	Multiple carriers during a single journey is known as						
(a) Multimodal transportation							
(b)	Intermodal transportation						
(c)	Single transportation						
(d)	-						
Mar	Maritime transport is under the ministry of						
(a)	Shipping	(b)	Road transport				
(c)	Water transport	(d)	None of these				
The	12 major Indian	por	ts, which are managed by				
(a)	Port trust of India	(b)	Private companies				
(c)	MTO	(d)	None of these				
Enne	Ennore port is an example for						
(a)	Land lord port mo	del					
(b)	Govt. port						
(c)	Pvt. Port						
(d)	Central port						
	Companies need a larger organization than						
tram	tramp companies.						
(a)	Liners	(b)	Containers				
(c)	Ships	(d)	Aircrafts				
		ด	C-1345				
		2	0 1310				

Part B $(5 \times 5 = 25)$

Answer all questions.

11. (a) Discuss the various participants involved in the shipping market.

Or

- (b) Explain the importance of ship registration in the shipping industry.
- 12. (a) What are cargo gears? Why are they essential for certain types of cargo ships?

Or

- (b) Discuss the importance of chartering market in the shipping industry.
- 13. (a) Discuss the significant impact of containerization on global trade and shipping.

Or

- (b) What factors are typically negotiated in charter parties for liners?
- 14. (a) Discuss the impact of International regulation on Shipping Operations.

Or

- (b) Explain the concept maritime geography and its significance in global trade.
- 15. (a) What is the significance of the law of carriage in International trade and shipping?

Or

(b) Explain the concept of the Breach of warranty of authority in contract law.

C-1345

3

Part C

 $(5 \times 8 = 40)$

Answer all questions.

16. (a) Discuss the historical evolution of sea transport and its impact on global shipping.

Or

- (b) Explain the factors that influence the supply of ships in the maritime industry.
- 17. (a) Discuss the advancements in ship design and technology impact the efficiency and capabilities of modern vessels.

Or

- (b) Explain the role of charter parties in regulating the relationship between ship owners and charters in shipping contracts.
- 18. (a) Describe the historical development of tankers and their significance in the transportation of liquid cargo.

Or

- (b) What is Bill of Lading? Write the components involved in Bill of Lading.
- 19. (a) Describe the role and significance of the Institute of chartered ship brokers in the maritime industry.

Or

- (b) Explain the relationship between the geography of trade and the selection of ports for cargo loading and unloading in International trade.
- 20. (a) Explain the key steps involved in the process of buying and selling ships.

Or

(b) Define Breach of Contract. Discuss when a breach of contract occurs.

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Sub. Code 84815A

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023.

First Semester

Logistics and Shipping Management

FINANCIAL MANAGEMENT

(2023 onwards)

Duration: 3 Hours		Maximum: 75 Marks
	Part A	$(10 \times 1 = 10)$

- 1. When was the term Management Accounting coined?
 - (a) 1970
- (b) 1950
- (c) 1940
- (d) 1931
- 2. Which of the following is not a management accounting tool?
 - (a) Cash flow statement
 - (b) Fund flow statement
 - (c) Ratio analysis
 - (d) Process costing
- 3. Bookkeeping mainly consists of part of the accounting process.
 - (a) Auditing the books of accounts
 - (b) Recording financial information
 - (c) Preparing financial statements
 - (d) Analyzing

	(a)	Profit earned or loss suffered by the business					
	(b)	Total capital employed					
	(c)	(c) Profit and loss through the sale of assets					
	(d) None of the above						
5.	Inte	rpreting of the account is					
	(a)	Art and science of the translating the figure					
	(b)	To know the financial strength and weakness of the business					
	(c)	To know the cause for the prevailing performance of the business					
	(d)	All of the above					
6.	Wor	king capital is also known as ———— capital.					
	(a)	Current asset (b) Operating					
	(c)	Projecting (d) Operation capital					
7.	Whi	ch one of the following is not financial account?					
	(a)	Cash budget					
	(b)	Capital budget					
	(c)	Budgeted and find flow statement					
	(d)	Sales budget					
8.	fixed	ne cash flow statement if the company invests more in d assets and short term financial investments, it ld result to:					
	(a)	Decreased cash (b) Increased cash					
	(c)	Increased equity (d) Increased liability					
		2 C-1346					

Profit and loss account shows the ———.

4.

	debi	ted to:
	(a)	Repair account
	(b)	Cash account
	(c)	Depreciation account
	(d)	Machinery account
10.		g-term financing is generally required for the distinction of —————.
	(a)	Current assets (b) Fixed assets
	(c)	Fictitious asset (d) All of the above
		Part B $(5 \times 5 = 25)$
		Answer all questions.
11.	(a)	Explain the term financial management.
		Or
	(b)	Explain the role of accounting in business.
12.	(a)	Write a short notes on Purchase day book.
		Or
	(b)	Explain the steps in preparation of final account.
13.	(a)	How to interpretation of Final Accounts of a business?
		Or
		3 C-1346

Depreciation amount charged on a machinery will be

9.

(b) From the information below, prepare a cash budget for a company for June 2019 in a columnar form.

Month	Sales	Purchase	Wages	Exp
January	80,000	45,000	20,000	5,000
February	80,000	40,000	18,000	6,000
March	75,000	42,000	22,000	6,000
April	90,000	50,000	24,000	6,000
May	85,000	45,000	20,000	6,000
June	80,000	35,000	18,000	5,000

You are the further information:

- (i) 10% of purchases and 20% of sales are for cash.
- (ii) The average collection period of the company is half a month and credit purchase are paid off regularly after one month.
- (iii) Wages are paid half monthly and the rent of Rs. 500, Excluded in expense, is paid monthly.
- (iv) Cash and bank balance on April 1 was Rs. 15,000 and the company aims to keep it below this figure at the end of every month. The excess cash is placed in Fixed Deposits.
- 14. (a) Explain the Objectives of budgeting.

Or

4

(b) From the summarized cash book of ABC Ltd. shown below, calculate net cash flow from operation activities.

ABC Ltd Summarized cash book

Particular	Rs.	Particular	Rs.
To Balance B/D	1,50,000	By Payment of bank loan	4,50,000
To sales of machinery	13,50,000	By Purchase of machinery	12,00,000
To Receipts from debtors	90,00,000	By payment to creditors	78,00,000
To issue of Shares	30,00,000	By dividends	3,00,000
		By wages and salaries	6,00,000
		By Rent, Tax and Rates	3,00,000
		By Income Tax	1,50,000
		By Balance C/D	27,00,000

15. (a) Explain the Rules of calculate Internal Rate of return.

Or

(b) Write the types of short term loan.

Part C
$$(5 \times 8 = 40)$$

Answer all questions.

16. (a) What are the difference between financial management and Accounting?

Or

(b) Explain the objectives of financial management.

17. (a) Prepare sales book and Purchases book of M/s Deena dayal from the following transactions.

2016

June 7 Purchased from Arora & Co., Nai Sank
10 Chairs @ Rs. 200 each
1 Table for Rs. 600
Trade discount 10%

June 10 Sold to Sudha Furniture Co., Agra 2 Almirahs @ Rs. 2,000 each Less: 15%

June 12 Sold to Meera Mart for cash 10 Tables @ Rs. 1,000 each

June 15 Purchased from Hira Lal & Sons for cash 15 Chairs @ Rs. 350 each

June 16 Purchased from Fateh Chand & Co., Delhi 5 Chairs @ Rs. 180 each

June 25 Sold to Ravi Sharma, Delhi 2 Dining Tables @ Rs. 6,000 each Less: 10%

Or

(b) Prepare trading account from the following ledger balances presented by P. Sen as on 31st March, 2016.

Particular	Rs.	Particular	Rs.
Stock (1/4/15)	10,000	Sales	3,00,000
Purchase	1,60,000	Return inwards	16,000
Wages	30,000	Return outwards	10,000
Carriage inwards	10,000	Gas and fuel	8,000
Freight inwards	8,000		

Additional information:

- (i) Stock on 31st March, 2016 Rs. 20,000.
- (ii) Outstanding wages amounted to Rs. 4,000.
- (iii) Gas and fuel was paid in advance for Rs. 1,000.
- 18. (a) Explain the types of Ratio.

Or

(b) Calculate the amount of working capital.

Raw materials (needed) 10,000 Store value 16,000

Average credit givers:

Local sales 2 weeks credit 1,56,000 Outside sales 6 weeks credit 6,24,000

Time lag payment:

For purchase (4 weeks) 1,92,000 For wages (2 weeks) 5,20,000

Contingencies allowed 15%.

19. (a) How to prepare the Budget? Explain.

Or

- (b) Explain the Objectives of master budget.
- 20. (a) Explain the methods of depreciation.

Or

(b) An investor made an investment of \$500 and got \$570 next year. Calculate the internal rate of return on the investment.

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Sub. Code 84815B

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023

First Semester

Logistics and Shipping Management

ORGANIZATIONAL BEHAVIOUR

(2023 onwards)

Duration: 3 Hours Maximum: 75 Marks

Part A $(10 \times 1 = 10)$

Answer **all** questions.

- 1. Organization structure primarily refers to
 - (a) how activities arc coordinated and controlled
 - (b) how resources are allocated
 - (c) the location of departments and office space
 - (d) the policy statements developed by the firm
- 2. The purpose of job enrichment is to
 - (a) expand the number of tasks an individual can do
 - (b) increase job efficiency
 - (c) increase job effectiveness
 - (d) increase job satisfaction of middle management
- 3. Strategic planning as a broad concept consists of
 - (a) corporate strategy and business strategy
 - (b) strategy formulation and strategy implementation
 - (c) inputs and outputs
 - (d) environmental analysis and internal analysis

4.		rding to Herzberg ntenance factor?	g, w]	hich	of t	he	follov	wing	is a	
	(a)	Salary	(b)	Worl	k itse	elf				
	(c)	Responsibility	(d)	Reco	gnit	ion				
5.	A ma	ajor problem with a	task	force	type	e of 1	nana	geme	nt is	
	(a)	there is no logical	basis	for ta	ask f	orce	infor	rmati	on	
	(b)	its status is too inf	lexib	le						
	(c)	accountability								
	(d)	lack of planning								
6.		viduals such as A en Jobs lead throug						Land	and	
	(a)	Legitimate	(b)	Rewa	ard					
	(c)	Expert	(d)	Char	rism	atic				
7.	Com	munication begins	with							
	(a)	encoding	(b)	idea	orig	inat	ion			
	(c)	decoding	(d)	chan	nels	sele	ction			
8.	Fund	ctional managers ar	e res	ponsi	ble					
	(a)	for a single area of	activ	vity						
	(b)	to the upper level	of ma	anagei	ment	t an	d staf	\mathbf{ff}		
	(c)	for complex organi	zatio	nal sı	ab-ui	nits				
	(d)	for obtaining cop developed processe				_	ents	for r	newly	
9.	Polic	cies are sometimes o	define	ed as	a(n)					
	(a)) shortcut for thinking								
	(b)	action plan								
	(c)	substitute for stra	tegy							
	(d)	substitute for man	agen	nent a	utho	ority				
			2					C-13	347	

		Part B $(5 \times 5 = 25)$
		Answer all the questions.
11.	(a)	Discuss the elements of Organizational Behavior.
		Or
	(b)	Describe the foundations of Individual Behavior.
12.	(a)	Discuss the different classification of groups.
		Or
	(b)	Explain the barriers in Communication process.
13.	(a)	Explain the characteristics of Leadership.
		Or
	(b)	Discuss the importance of effective conflict management in Organizations.
14.	(a)	Discuss the effective coping strategies for managing stress in the workplace.
		Or
	(b)	Discuss the role of self-monitoring in Organizations.
15.	(a)	Explain the nature of organizational effectiveness.
		Or
	(b)	Discuss the impact of organizational trends in International Business.
		3 C-1347

10.

(a)(b)

(c) (d)

The problem-solving process begins with

(a) clarification of the situation

establishment of alternatives identification of the difficulty

isolation of the cause

Part C

 $(5 \times 8 = 40)$

Answer all questions.

16. (a) Describe the nature and scope of Organizational Behavior.

Or

- (b) Describe prominent theories an personality factors and the role in Organizational Behavior.
- 17. (a) Discuss the role of Group Behavior and dynamics in the Organizations.

Or

- (b) Define the process of communication within groups and organizations.
- 18. (a) Define Leadership. Discuss the importance of leadership in Organization success.

Or

- (b) Explore the factors that influencing conflict in the workplace.
- 19. (a) How does work related stress impact employee's productivity and overall Job satisfaction?

Or

- (b) Describe the elements of Organizational culture and how they contribute to an organization's identity and values.
- 20. (a) Examine the current trends in Organizational Behavior in the context of International Business.

Or

(b) Explore the concept of cultural stock motivation and how it varies across different cultures.

4

Sub. Code 84815C

M.B.A. DEGREE EXAMINATION, NOVEMBER 2023

First Semester

Logistics and Shipping Management

BUSINESS COMMUNICATION

		(2023	onw	ards)
Durati	ion :	3 Hours		Maximum : 75 Marks
		Pa	rt A	$(10 \times 1 = 10)$
		Answer	all qu	uestions.
1. 7	Γhe t	erm "communis" d	lerive	d from ——— word.
((a)	Greek	(b)	Latin
((c)	Chinese	(d)	English
		nunication means		——— information, feeling
((a)	To receive	(b)	Exchange of
((c)	Conveying	(d)	All the above
		evine communicat nunication.	tion is	s associated with ————
((a)	Formal	(b)	Informal
((c)	Horizontal	(d)	Vertical

4.	Aua (a)	Auditory only	cation	Combines				
	. ,	Visual only						
		Both auditory and	l visu	al				
	(d)	•						
5.	Com	nmunication proble	ms ot	herwise known as				
	(a)	Enquire	(b)	Barriers				
	(c)	Encoding	(d)	Decoding				
6.	Info	rmal communica ——— communica		is otherwise known as				
	(a)	Grapevine	(b)	Lateral				
	(c)	Visual	(d)	Horizontal				
7.		ch of the followin ten communication		nbination is/are examples of				
	(a)	Letters and voice	mail					
	(b)	Reports and emai	1					
	(c)	Circulars and voice	cemai	1				
	(d)	All the above						
8.	Ord	Orders and directives are the example of						
	(a)	Downward comm	unica	tion				
	(b)	Upward communi	catio	n				
	(c)	•						
	(d)	Horizontal comm	unicat	tion				
9.		ctional coordination	on is	one important reason for				
	(a)	Superiors	(b)	Peers				
	(c)	Subordinates	(d)	Employees' unions				
10.	Com	nmunication with s	aperio	ors involves				
	(a)	Directions	(b)	Orders				
	(c)	Complaints	(d)	Instructions				
			2	C-1348				

Part B

 $(5 \times 5 = 25)$

Answer all questions.

11. (a) Explain the fundamentals of Communication in business.

Or

- (b) What are the basic components of the Communication Process?
- 12. (a) Write the components of Non-verbal Communication.

Or

- (b) Discuss the functions of Business Communication.
- 13. (a) Write the key ingredient in composing a Business Messages.

Or

- (b) Explain how simple revision can enhance the messages clarity and impact.
- 14. (a) What are the elements are included in a Business report?

Or

- (b) Explain the Structure of Business proposals.
- 15. (a) What types of Visual aids are most suitable for conveying statistical data in a Business presentation?

Or

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(b) Explain the process of concluding the business report.

Part C

 $(5 \times 8 = 40)$

Answer all questions.

16. (a) What do you mean by Business Communication? Explain its objectives and Importance.

Or

- (b) Discuss the Paradox of Communication.
- 17. (a) Explain the importance of effective communication in teams.

Or

- (b) Describe the key areas of Business Communication.
- 18. (a) Explain the process of writing a Business messages.

Or

- (b) Write the factors are to be concentrate in writing Business messages.
- 19. (a) Explain the procedure for preparing a Business reports.

Or

- (b) Define Business report. What and how to conclude the Business report.
- 20. (a) Explain how to develop and prepare a business report.

Or

(b) Describe the various types of visual aids used in Business report.

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